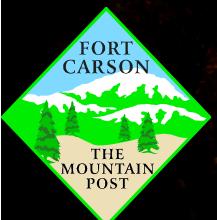
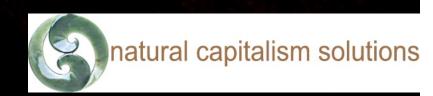


Christopher Juniper
Fort Carson Sustainability Team
Vice-president, Natural Capitalism Solutions





Indicators Overview



"Indicators arise from values

(we measure what we care about)

and they create values

(we care about what we measure)."

Donella Meadows

Indicators Overview

What Are Your Personal

Indicators Of:

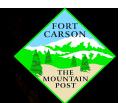
Progress?

Sustainability?

Quality of Work or Life?

Success?





Purposes:

Explore indicators as management tool

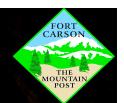
Explore regional collaboration

Explore sustainability for region

Launch local or regional efforts to carry on

Align community goals with Fort Carson's and each others when cost-effective





Participants:

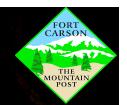
Counties: El Paso, Fremont, Pueblo

Cities: Canon City, Colorado Springs, Florence, Fountain, Manitou Springs, Pueblo

Technical: Colorado College, Pikes Peak Area Council of Governments, Pikes Peak United Way, UCCS

Civic: 30+ organizations represented





Structure:

Steering Committee of participants

Task Forces:

Nature

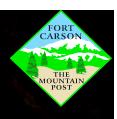
Economy

Well-Being

Society

Staff: Fort Carson

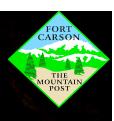




Nature Task Force:

- N.1. Land Use
- N.2. Biodiversity and Ecosystem Health
- N.3. Energy
- N.4. Water
- N.5. Waste / Solid Waste

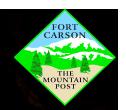




Economy Task Force

- E.1. Business Health of Ind. Businesses
- E.2. Economic Vitality Meeting Local Economic Development Goals
- E.3. Employment Health of a Citizen's Relationship to Paid Work
- E.4. Sustainable Economy





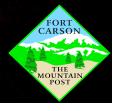
Well-Being Task Forces

- W.1. Education Development of Human Capital
- W.2. Health Human Health Performance
- W.3. Housing



Society Task Force

- S.1. Community Participation Our Ability and Inspiration to Work Together
- S.2. Crime / Safety
- S.3. Culture and Leisure
- S.4. Family Health
- S.5. Governance
- S.6. Mobility
- S.7. Seniors
- S.8. Youth



El Paso County Health Survey 2004

Findings:

87% say health is good or better, but 20% diagnosed with hypertension or depression and 25% have high cholesterol or are overweight (60-70% for middle aged)

"Neighborhoods that are walking friendly should be the norm" - Rosemany Bakes-Martin, Public Health Administrator

Tobacco, alcohol and drug use rising especially among young adults

19.7% have no health insurance

Colorado Springs Strategic Action Plan

2005-2010

City of Colorado Springs

City of Colorado Springs Strategic Action Plan 2005-2010

Strategic Action Plan 2005-2010

Semiannual Progress Report

April 2005





6 Focus Areas

Transportation

Public Safety

Infrastructure

Citizen Services and Workforce

Economic Development

Community Development and Growth

34 Objectives

81 Target Measures

Transportation: Provide an effective, efficient affordable and sustainable transportation network

Public Safety: Proactively safeguard our community as our family by providing principled police and fire services

Infrastructure: Improve and maintain existing infrastructure and leverage opportunities for new infrastructure

Citizen Services and City Workforce: Provide an environment that supports a diverse, high performing workforce that delivers superior, cost-effective City services to the public

Economic Development: Foster an environment that makes ColoSpgs an attractive location for quality jobs and businesses for generations to come

Community Development and Growth:
Preserve a sustainable and affordable
quality of life while protecting the
environment to foster pride in vibrant
neighborhoods and promote identification

Transportation: Provide an effective, affordable and sustainable transportation network

Objective 1.1: Provide funding...to meet present and future mobility needs

Measures: Ensure sustainable funding

Provide adequate right of way

Sustain a service level of "D" or better for all major thoroughfares

Transportation: Provide an effective, affordable and sustainable transportation network

Objective 1.2: Develop multiple transportation options that are mutually supportive and function as a single transportation system

Measures: Decrease rider wait time and increase ridership for city transit system; expand transit service hours and routes

Establish and implement an access plan linking major highways to the airport

Transportation: Provide an effective, affordable and sustainable transportation network

Objective 1.3: Coordinate the development of transportation systems with land use planning to promote a livable environment

Measures: Develop zoning ordinances to protect airport approach and departure corridors

Index Example: State of the Rockies Report Card - CC (2004)

Overall Vitality Scores: Components

Employment Distribution

Income Distribution

Unemployment Rate

Growth in Average Earnings per Job

Total Employment Growth

USDA Natural Amenities Rank

Poverty Rate

Percent of Population +25 yrs with B.A.

Growth in Businesses Under 10 Employees.

State of the Rockies Report Card - CC

Overall Vitality Scores 1970 - 2000

(Economy / Education / Natural Amenities)

El Paso: 47.8

Fremont: -6.0

Pueblo: -20.5

Denver: 5.3

Teller: 25.4

Douglas: 50.1



PPSIP Indices Proposed:



Ecological Health Index

Local Sources Pollution Index

Economic Vitality Index

Economic Sustainability Index

Community Wealth Leakage Index

Arts Vitality Index

Seniors Vitality Index

Youth Vitality Index

Ecological Footprinting:

Wales and Sonoma County so far

(Wales surveys citizens about footprint attitudes; found 60% ready for lifestyle changes and 85%+ believe govt should provide incentives)

Wales: about 12.7 acres required per person

Sonoma County: 22

France: 13

Marin County: 27

Earth Capacity: 4.5

Does this inspire/compel different behavior?

Living Planet Index:

Three Components:

Terrestrial Species Index

Freshwater Species Index

Marine Species Index

Index has declined 40% since 1970

Does this inspire/compel you to action?

The Goal: An Attractive Conversation

Collaborative Solutions
Convened on the Right Scale

The Benefits of Whole Systems Approaches

Advantage: Whole-systems The services of whole systems:

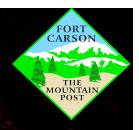
- Discover/exploit synergies
- Avoid missing piece dysfunction
- Reduce unintended consequences

Finding the Whole-systems Advantage:

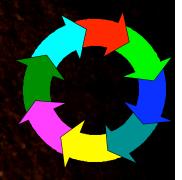
Linked Predictive and Performance Indicators

- Predictive:
- (1) Processes e.g. policies / incentives / regulations aimed at desired performance;(2) Performance measures in linked topics

Predictive / Performance Example



Business (organization) Protection of Natural Capital:



- Predictive:
 - % Employing an SEMS
 - % with adopted sustainability policies
- Performance
- % organizations that reduce energy and water intensity >3%/yr Annual natural capital value increase



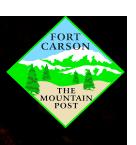


Predictive / Performance Example

Family Self-sufficiency:

- Predictive:
 - Unemployment rate
 Economic Vitality Index
 Production of sustainable housing
 Policies supporting home internet
 access
- Performance Family Self-sufficiency Index

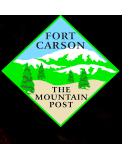




Objectives: Determine if local governments and citizens want to do the following:

- Use indicators as a management tool
- Adopt indicators supportive of Fort Carson's sustainability and general sustainability (quality of life, etc.)
- Adopt indicators in a regionally coordinated and consistent manner

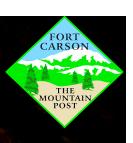




Next Steps:

- Present Phase I Reports to Local Governments
- Civic organization presentations as invited
- Steering Committee convenes planning for permanent home
- Development of key indicators particularly Indexes





Potential Homes:

Regional Government Orgs: Action 22

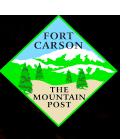
Regional Planning Orgs: Pikes Peak Area Council of Governments, PACOG, Upper Arkansas

County United Ways

Higher Education: CC, UCCS, CSU

Civic Organizations (e.g. Catamount, Pueblo 2010, Sustainable Pueblo, Economic Development organizations)





THANK YOU TO
PROJECT
PARTICIPANTS!!!

